

Diagnostic Trade Integration Study (DTIS) - Action Matrix

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Implement.	Policy Change	Tech. & Finan. Assist.				
Improving Trade Policy and Trade Mainstreaming	1. Review/update, validate and implement the National Export Strategy (NES) a) Review/update NES, and relate it to national Trade Policy and Strategy, ENDE (Estratégia Nacional de Desenvolvimento) and the government's five year plan (Plano Quinquenal do Governo) b) Validate NES and devise roadmap for its implementation	X	X	X	MIC (IPEX)/MEF	IPEME, MMAIP, MASA, MIREME, Private Sector (PS), Civil Society Organizatios (CSO)	Short to medium term	
	2. Review/update the national Trade Policy and Strategy a) Draft TORs, identify and recruit consultants and initiate participatory and inclusive stakeholders consultation, taking into account the ENE, ENDE, Plano Quinquenal do Governo (PQG) and other existing sector strategies b) Approve, publish and implement the national Trade Policy and Strategy	X	X	X	MIC	IPEME, MMAIP, MASA, MIREME, MEF, CSO, PS	Short to medium term	
	3. Enhance capacities of key government institutions, private sector and CSO on trade issues a) Review the Inter-Institutional Consultation Mechanism on trade policy and trade mainstreaming b) Strengthen the Public-Private Dialogue (PDD) Mechanism,			X	MIC/MEF/PS	CSO, Others	Short to medium term	

¹ Short term: 1 year; Medium term: 1-5 years; Long term: more than 5 years

² During the meeting of the National Steering Committee (05.12.2014), the request to establish a monitoring system for the Action Matrix that had been already made during the DTISU Validation Workshop (19.-20.11.2014), was reemphasized. It was agreed that the National Implementation Unit should prepare a proposal and submit it for approval to the NSC for its approval.

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Implementation.	Policy Change	Tech.& Finan. Assist.				
	taking into account CTA and other stakeholders c) Establish a mechanism for monitoring the economic benefits resulting from trade							
	4. Mainstream trade into national development and sector strategies/plans a) Enhance capacity of key government institutions, private sector and CSO on trade issues through training and seminars (e.g. “open trade week”) b) Align the key actions of the DTISU Action Matrix with the Plano Econômico e Social (PES) and PQG			X	MIC/MEF/PS	IPEX	Short term	
	5. Identify and reduce Non-Tariff Barriers (NTB) a) Identify, classify and make an inventory of existing NTBs, according to existing methodologies b) Prioritize and create mechanisms to remove identified NTBs	X	X	X	MIC/AT/MASA /BM	IPEX, IPEME, CPI, INNOQ, MEF, SP	Short to medium term	
	6. Guarantee the operationalization of an autonomous Competition Authority	X		X	MIC	PS	Short to medium term	
Liberalizing Trade in Services	7. Prepare and assess services offers within the framework of liberalizing trade in services: tourism, transport, energy, telecommunication, construction and financial services a) Use the national Trade Policy and Strategy and other relevant strategies/plans of development as a basis for formulating a negotiating strategy at multilateral, regional (SADC, TFTA) and bilateral (EU-SADC EPA) levels b) Identify offensive interests where Mozambique may wish to have access to partners and draft possible service commitments in the context of the Free Trade Area of SADC, TFTA and EU-SADC EPA c) Monitor the implementation of the commitments undertaken		X	X	MIC	MICULT, MTC, MIREME, MOPHRH, MEF,PS	Short term	

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Implementation.	Policy Change	Tech.& Finan. Assist.				
	through the Inter-Institutional Consultation Mechanism							
Improving Trade Facilitation and Infrastructure	8. Assess the implications of the WTO Trade Facilitation Agreement (TFA) and design a roadmap for its implementation <ol style="list-style-type: none"> Based on the findings of the preliminary self assessment, draft a roadmap for implementation of the TFA according to categories A,B,C, as foreseen in the TFA Approach potential donors regarding possible support for the key measures that are deemed priority for early adoption Identify provisions of the TFA, especially on customs transit issues that could serve as leverage for the implementation of existing commitments at SADC. Seek consultations with neighbouring countries on the implementation of the TFA to achieve ,where possible, coordinated implementation efforts of selected measures of the TFA at common border posts Use the provision of the TFA to further simplify import and export procedures such as 1) reduction of the use of pre-shipment inspection, 2) eliminate the mandatory use of customs brokers and improve transparency, 3) promote the system of authorized operators 	X	X	X	MEF (AT)	MIC, PS, MEF, MISAU, MASA, MINT	Short term	
	9. Complete implementation and further improve functioning of the Single Electronic Window (SEW) <ol style="list-style-type: none"> Review the level of fees and charges of the SEW Integrate the services of other institutions (e.g. Ministry of Agriculture and Food Security, Ministry of Health, ...) Continue capacity building/training for users Coordinate transit measures of SEW with neighbouring countries Link SEW to INE (Instituto Nacional de Estadística) to improve trade statistics 	X		X	MEF(AT)	MIC, PS, INE, MEF, MISAU, MASA, MINT	Short to medium term	

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Imple ment.	Policy Change	Tech.& Finan. Assist.				
	10. Improve trade-related infrastructure and management (one stop border posts, ports, airports, development corridors, ...)	X		X	MTC/MEF (AT)/ MOPHRH	MIC, MEF, MINT, PS, GAZEDA, CPI	Short to long term	
	11. Raise awareness on best practices of custom handling through training and capacity building a) Develop a tailored training course for customs officials, brokers and business community b) Strengthen the quick consultation channel on trade and customs issues			X	MEF (AT)	MIC, PS, <i>Associação dos Despachantes</i>	Short term	
Improving Efficiency of Trade Support Institutions	12. Strengthen coordination mechanisms of trade support institutions, including the private sector and CSO a) Conduct a survey to clearly identify the areas where overlaps between institutions exist and where coordination is necessary for the achievement of trade objectives b) Submit the survey with recommendations to the Inter-Institutional Consultation Mechanism for its validation c) Implement the recommendations with MIC as monitoring agency		X	X	MIC	IPEX, MEF, MIREME, MMAIP, PS, CSO	Short to medium term	
	13. Assess and strengthen the institutional capacity of trade support institutions (e.g. IPEME, INNOQ, IPEX, CPI) a) In light with the proposed new statutes, provide further support to strengthen the institutional capacity of IPEX b) Operationalize the identified actions of INNOQ, make it more effective and include it in the National Trade Policy and Strategy as an essential prerequisite to diversify exports through implementation of Mozambican standards, metrology and assessment of standards compliance c) Develop and disseminate at least 36 standards in the food, construction, transportation, tourism, energy and fuel sectors d) Develop a capacity-building plan to buttress the ability of	X		X	MIC/MEF	IPEME, INNOQ, PS, IPI, ICM, CPI GAZEDA, IIP, IPEX, MMAIPS, MASA	Short to medium term	

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Implementation.	Policy Change	Tech.& Finan. Assist.				
	<p>IPEME to implement programs and projects for SME development</p> <p>e) Design a plan for IPEME aimed at improving the concept and accelerating the establishment of the CORE scheme in the provinces</p> <p>f) Support the expansion of Business Development Centres including incubators</p> <p>g) CPI continues to review the investment regime in the light of the Private Investment Promotion Strategy (PEPIP 2014-2016) and its proposed roadmap for implementation, in coordination with MIC and other Government Institutions.</p>							
	14. Integrate the licensing of economic and commercial activities into the system of the electronic platform	X	X	X	MIC (DASP)	MJ, MITRAB, MEF/AT, MICOA, MASA, MINT, MISAU, MITUR; MIREME, MMAIP; MOPHRH, BM, PS, municipal councils	Short to medium term	
Developing Productive Capacity	<p>15. Implement the NES to better integrate Mozambique in the global trading system and global value chains</p> <p>a) Link the identified sectors/products with the national Trade Policy and Strategy</p> <p>b) Identify support policies for the development of this sectors/products</p> <p>c) For fisheries: Ensure that the activities of the Pro-Pesca project and other activities are mainstreamed in the MMAIP and other ministries</p> <p>d) Explore and study the use of technology already available from South partners, like Brazil, for further diversification of products in the industries of sugar cane and biofuels</p> <p>e) Enhance knowledge transfer and promote productive and entrepreneurial capacities</p> <p>f) Develop a strategy with IPI, MMAIP and MASA in order to</p>	X		X	MIC/MASA	INIP, IIAM, CEPAGRI, MASA, MMAIP, IPEX, Academia, PS	Short to medium term	

Strategic Objective	Key Actions	Requirements			Lead Institutions	Other Institutions Involved	Timeframe ¹	Status ²
		Policy Implementation.	Policy Change	Tech.& Finan. Assist.				
	<p>explore the potential of geographical indications for selected Mozambican products</p> <p>g) Consider the opportunities offered by the EMATUM project to establish canneries in Mozambique</p>							
	<p>16. Encourage the use of local content and business linkages, not only within the extractive industry</p> <p>a) Assist SME to establish business linkages</p> <p>b) Identify policies and trade instruments that could be used to create incentives to use local content and to develop export-processing zones (EPZs) that are compatible with WTO rules and obligations.</p>		X	X	MIC (IPEME)	INIP, IIAM, CEPAGRI, IPEX, IPEME, Academia, CPI, GAZEDA, MIREME	Short to medium term	

LIST OF ABBREVIATIONS

AT - Autoridade Tributária

BM - Banco de Moçambique

CEPAGRI - Centro de Promoção da Agricultura

CPI - Centro de Promoção de Investimentos

ICM - Instituto de Cereais de Moçambique

IIAM - Instituto de Investigação Agrária de Moçambique

IIP - Instituto de Investigação Pesqueira

INE - Instituto Nacional de Estatística

INIP - Instituto Nacional de Inspeção do Pescado

INNOQ - Instituto Nacional de Normalização e Qualidade

IPEME - Instituto para a Promoção das Pequenas e Médias Empresas

IPEX - Instituto para Promoção de Exportações

IPI - Instituto de Propriedade Industrial

MASA - Ministério da Agricultura e Segurança Alimentar

MEF - Ministério de Economia e Finanças

MIC - Ministério da Indústria e Comércio

MICULT - Ministério da Cultura e Turismo

MINJUST - Ministério da Justiça e Assuntos Constitucionais e Religiosos

MINT - Ministério do Interior

MIREME - Ministério dos Recursos Minerais e Energia

MISAU - Ministério da Saúde

MMAIP - Ministério do Mar, Águas Interiores e Pescas

MOPHRH - Ministério das Obras Públicas, Habitação e Recursos Hídricos

MTADR - Ministério da Terra, Ambiente e Desenvolvimento Rural

MITES - Ministério do Trabalho, Emprego e Segurança Social

MTC - Ministério dos Transportes e Comunicações

OSC - Organizações da Sociedade Civil

SP - Sector Privado